

Spiber Inc. signed a contract regarding business support

Yamagata, Japan – Spiber Inc. (Director and Representative Executive Officer: Kazuhide Sekiyama; hereinafter “Spiber”), a biomanufacturing startup, is pleased to announce a signing of a contract regarding business support between Maya Kawana (hereinafter referred to as “Mrs. Kawana”).

Going forward, as the conditions precedent are fulfilled, Mrs. Kawana will execute such support within first half of 2026. After such execution, Spiber’s business will continue leveraging synergies with Mrs. Kawana’s business and pursue further growth and value creation.

Biography of Mrs. Kawana

1. Name Maya Kawana
2. Biography April 1981: Born as the eldest child of Masayoshi Son
April 2004: Joined Goldman Sachs Japan Co. Ltd.
September 2008: Joined Aoba-BBT
July 2017: Joined Afiniti Japan
December 2019: Established BOLD Inc. CEO (present)
April 2021: Associated professor of Ritsumeikan University
January 2025: External director of Design Future Japan (present)
June 2025: External director of Ai ROBOTICS Inc. (present)

Comment from Mrs. Kawana

What drew me to Spiber is its rare combination of world-class science, deep research capability, real manufacturing infrastructure, and trusted relationships with leading global brands, all integrated into a single ecosystem.

For a long time, Spiber has been discussed primarily through the lens of sustainability, which is an essential part of its story. At the same time, at its core, Spiber is a company built on a powerful biomanufacturing platform, with an extraordinary ability to design and mass-produce structural and functional proteins in ways that have the potential to redefine multiple industries.

I believe the next phase of Spiber’s growth lies in clearly communicating this strength to the world, while also addressing the practical foundations of the business. By re-optimizing production capacity, capital investment, and the deployment of management resources, and by resetting its commercial strategy, Spiber has the opportunity to build a business that is not only technologically exceptional, but also economically sustainable.

On a personal level, I have long felt a responsibility to patiently support technologies with the potential to change the world and to help them grow over the long term. Spiber aligns deeply with that belief and also connects strongly with my own vision for innovation within the fashion industry.

Through our conversations, I came to feel a genuine closeness with Spiber’s philosophy, its culture, and the way it looks toward the future. That shared sense of values ultimately convinced me that this is a company I want to build alongside its people.

I have chosen to be open about my background so that it is clear I am approaching Spiber from a

long-term perspective, without being driven by short-term capital gains such as an IPO or M&A. This allows me to focus fully on growing Spiber into a company standing at the forefront of the global bio-venture space and to make thoughtful, timely decisions in support of that goal.

With deep respect for the employees and partners who have built Spiber to this point, I am committed to working together to evolve, strengthen, and transform the company into the global leader it has the potential to become.